ALTERNATE PERFORMANCE PLAN

FOR

HORIZONS MAGAZINE PRINTING SERVICES

FOR

YOKOTA AIR BASE, JAPAN

28 Apr 08

374 FSS/FSK

NOTE: THIS ALTERNATE PERFORMANCE PLAN IS PROVIDED AS AN ATTACHMENT TO THE SOLICITATION FOR INFORMATIONAL PURPOSE ONLY. IT WILL NOT BECOME PART OF THE CONTRACT.

This Alternate Performance Plan (APP) has been developed as identified in Performance-based Services Acquisition (PBSA) to evaluate Contractor's performance while implementing the Performance-based Work Statement (PWS). This plan will be used by the Government Representative (GR) to ensure contractor compliance on the Horizons Magazine Printing Services Contract.

- 1. <u>Objective:</u> The objective of this requirement is to provide all labor, materials, tools, equipments, parts, transportation, and other items and services necessary to provide services of Horizons Magazine Printing Services for Yokota AB, in accordance with the attached PWS. This APP is designed to provide the GR with an effective and systematic method of monitoring contractor performance for each listed objective on the Services Summary (SS) in the PWS. The Government Representative (GR) is to be objective, fair and consistent in evaluating the Contractor's performance against the commercial standard.
- 2. Government Representative (GR): Responsible for monitoring, assessing, recording and reporting on contractor compliance with the terms and conditions of the contract. The GR will be appointed for this contract and will have primary responsibility for completing quality assurance monitoring forms that will be used to document the inspection and the Contractor's performance. The GR will notify the Contracting Officer (CO) of any significant performance deficiencies and recommend improvements to the APP and PWS throughout the life of the acquisition.
- 2.1. The GR is responsible for certifying receipt of the Contractor's services on a monthly basis after completion of service. The GR must certify each invoice, or may use a DD Form 250 or similar documents to certify that services have been received and accepted.
- 3. <u>Contracting Officer (CO)</u>: The CO will be responsible for monitoring of the Contractor's performance in the areas of contract compliance, contract administration, cost control, and property control; reviewing the GR assessment of the Contractor's performance; and resolving all differences between the GR and the Contractor's disagreements. The CO is the only person with the authority to direct the Contractor in the performance of his duties under the contract and to make interpretations of and/or changes to the contract.

4. Performance Assessment:

4.1. The following Services Summary (SS) Guides reflect the performance evaluation required by the PWS.

SERVICES SUMMARY (SS) AND METHOD OF ASSESSMENT

SS Number and Performance Objective	PWS Paragraph	PWS Threshold	Method of Assessment 100% Inspection Customer Complaints	
SS 1: Printing of Horizons	1.1. thru 1.3.	100% of the time		
SS 2: Delivery Requirements	1.4	100% of the time	100% Inspection	

4.2. Method of Inspection:

4.2.1. 100% Inspection:

<u>Standard:</u> There are no deficiencies allowed for items requiring 100% inspection. The GR shall notify the CO for appropriate action in accordance with FAR 52.212-4, Contract Terms and Conditions – Commercial Items or the appropriate Inspection of Services clause if there are any failures to perform.

<u>Procedures:</u> The GR shall inspect each task immediately after completion of the task or by the due date, and record the results on his surveillance checklist as acceptable or unacceptable. The contract number, date, PWS paragraph and GR's signature will also be annotated on the form.

4.2.2. Customer Complaints

<u>Standard:</u> Deficiencies shall not exceed the performance thresholds cited in the SS for each performance objective. The GR shall notify the CO for appropriate action in accordance with FAR 52.212-4, Contract Terms and Conditions-Commercial Items clause or the appropriate Inspection of Services clause, if any of the above service areas exceed the performance thresholds.

Procedures: Customer complaints may be received from customers through any method that contains adequate information for the GR to validate the complaint (i.e. date/time of complaint, organization, name, phone no., bldg. no., contract title or number, detailed description of the complaint). A sample of the Customer Complaint Record is found in Appendix A. The Customer may verbally express his/her complaint by a telephone call or in person. The GR may also accept customer complaints by e-mail or fax. When a customer complaint is received, the GR will conduct an investigation to determine the validity of the complaint. When the GR validates the complaint, the GR should inform the Contractor's Contract Manager(CM)/Quality Control (QC) personnel of the approximate time the defect(s) will be corrected. The customer complaints received verbally will be maintained in a customer complaint log (Appendix B). The GR will also inform the CO of the matter. The CM/QC personnel shall return the written customer complaint document, properly completed with actions taken, to the GR, who will file the complaint for monitoring future recurring performance. Upon receipt of the completed document from the Contractor's QC personnel, the GR will provide a copy of it to the CO.

After investigation and validation of the services, a completed copy of Customer Complaint Record Form will be distributed to the complainant, the Contractor and contracting office respectively and the original will be filed in GR folder. Customer complaint forms become a permanent part of the GR surveillance records.

If the CM/QC personnel disputes the complaint and challenges the validity of the complaint, and the dispute cannot be resolved between the CM and the GR, the GR will refer the matter to the CO for a final decision. If the GR determines the complaint as invalid, he/she will document the findings, and file the annotated complaint form for file. All surveillance documentation will be forwarded to the CO at contract completion except deficiency that will immediately be forwarded to the CO.

- **4.2.3.** Remedies for Non-Conformance: If inspections indicate unacceptable performance, the GR will notify the Contractor's CM of the deficiencies for correction. The Contractor shall be given an appropriate time frame (depending on the discrepancy identified) after notification to correct the unacceptable performance. If deficiencies are not corrected within the required time frame, the GR should notify the CO for action. If the Contractor disagrees with the noted discrepancy and an agreement cannot be reached, the CO shall be notified for a final decision. When reperformance is not possible, contract price may be reduced to reflect the reduced value of the services performed.
- 5. <u>Contract Performance Assessment Reporting System (CPARS)</u>: The GR shall conduct, document, track, and analyze contractor performance via regularly scheduled assessments. The assessment results shall be maintained as Past Performance Information (PPI) and utilized to prepare and support annual Contract Performance Assessment Report System (CPARS) reporting. CPARS will be updated at least annually documenting contractor performance for this specific contract. More frequent updates may be made as required to document a significant improvement or degradation of the level of contract performance. The

Assessing Official Representative (AOR) will be the GR, who will also prepare the CPAR document and obtain his/her supervisor's signature as the Assessing Official (AO). The Contractor will have input prior to this CPAR being finalized. The Contractor will select their personnel to serve as Contractor Representatives (CR) to review and comment on the CPAR. The CPAR will be sent to the Reviewing Official (RO) if there is significant disagreement on the CPAR's ratings between the AO and the CR or if the AO chooses to revise the assessment as a result of the CR's comments. The RO is the Functional Commander/Director (FC/FD). The FC/FD's signature shall not be delegated.

6. Quality Control Plan: The Contractor shall maintain and implement a Quality Control (QC) Plan to ensure the contract services conform to the requirements of the PWS. The GR shall monitor Contractor's performance against the Contractor's QC Plan, if necessary. The Contractor shall not submit the QC Plan to the Government unless notified.

7. Revision To This Performance Plan:

7.1. Revisions to this Alternate Performance Plan (APP) are the CO and the GR. The GR reviews the PWS and the APP annually and will provide proposed changes to the CO. This is a living document that can be changed at any time if the overall scope of the contract does not change.

8. APPENDIX

- 8.1. Sample Customer Complaint Record
- 8.2. Sample Customer Complaint Log

8.1. Sample Customer Complaint Record

Sample Customer Complaint Record

CUSTOMER COMPLAINT RECORD			DATE/TIME OF COMPLAINT			
SOURCE OF COMPLAINT						
ORGANIZATION	BUILDING NUMBER	INDIVIDUAL		PHONE NUMBER		
NATURE OF COMPLAINT						
CONTRACT REFERENCE						
VALIDATION				4		
DATE/TIME CONTRACTOR INFORMED OF COMPLAINT						
ACTION TAKEN BY CONTRA	ACTOR	6 **				
RECEIVED/VALIDATED BY						

8.2. Sample Customer Complaint Log

Appendix B Sample Customer Complaint Log

Date	Customer Name	ORGN/Phone	Complaint	Referred			
		Number	Section	to & Date			
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